Chair's DC Governance Statement, covering 1 April 2022 to 31 March 2023

1. Introduction and members' summary

The UBM Pension Scheme (the "Scheme") is an occupational pension scheme. The Scheme is a 'hybrid' pension scheme, in that it has a large defined benefit ("DB") section and a smaller defined contribution ("DC") section. It has also historically provided Additional Voluntary Contribution ("AVC") arrangements for members.

Governance requirements apply to DC pension arrangements (a DC pension scheme is where employee and employer contributions are paid into it, and the member chooses their investments, but bears the investment risk), to help members achieve a good outcome from their pension savings. We, the Trustee of the UBM Pension Scheme, are required to produce a yearly statement (signed by the Chair of Trustees) covering:

- the design and oversight of the default investment option (where one exists)
- processing of core financial transactions (ie administration of the Scheme);
- the charges and transaction costs borne by members for the investment options members can select or have assets in;
- an illustration of the cumulative effect of these costs and charges;
- net returns of the investment options;
- how the value members obtain from the Scheme is assessed; and
- Trustee knowledge and understanding.

2. Default arrangements

The Scheme does not offer a 'default arrangement' option (a fund into which members are automatically invested unless a Scheme member decides otherwise). This is because the Scheme is closed to new members and contributions and hence is not being used as a 'Qualifying Scheme' for auto enrolment purposes.

Historically, members had to select which fund to invest their DC / AVC contributions in, from a range of available "self-select" fund options with Legal &

General and Clerical Medical. Some members also hold with-profits funds with Clerical Medical and Prudential. The funds available to members are detailed in this Statement. Members are able to switch their holdings between the available funds by contacting the Scheme's current administrator, Capita Pension Solutions Limited ("Capita").

3. Requirements for processing core financial transactions

The processing of core financial transactions is carried out by the administrator of the Scheme, Capita. Core financial transactions include (but are not limited to): processing of transfers in and out of the Scheme, transfers of assets between different investments within the Scheme, and payments to members / beneficiaries.

We have received assurance from Capita that there are adequate internal controls to ensure that core financial transactions (such as transfers of members' funds between investment options) for the Scheme are processed promptly and accurately.

We receive copies of Capita's annual internal controls report which covers pension scheme administration. These internal controls are also tested by an independent third-party auditor.

Capita's latest annual internal controls report, to 31 December 2022, contained no exceptions, which is an improvement from the previous two audits.

Based on the above, we are satisfied that Capita has taken appropriate actions to improve its internal administration processes.

The Scheme has a Service Level Agreement ("SLA") in place with the administrator covering both the Scheme's DB and DC (including AVC) assets. This covers minimum standards for the accuracy and timeliness of all core financial transactions. Examples of the key processes adopted by the administrator to help it meet the SLA are as follows:

- financial transactions require approval from at least one "authorised person";
- checklists are maintained and followed for key workstreams; and
- audit trials are maintained.

To help us monitor whether service levels are being met, we receive quarterly reports about the administrator's performance and compliance with the SLA. These quarterly reports cover the administration of the DB, DC and AVC assets.

Any issues identified as part of our review processes would be raised with the administrators immediately, and steps would be taken to resolve the issues.

The performance against the agreed SLAs specifically in relation to the Scheme's DC arrangements was 60% over the period over the 12 months to 31 March 2023. This is an improvement from the 48% average over the previous 12-month period. We acknowledge that in some cases delays are caused by factors outside of Capita's control, for example as a result of third-party involvement (eg delays in receiving information from the Scheme's investment managers, or from members' financial intermediaries). We expect Capita to liaise with the investment managers to try and improve the reporting / response times.

More generally, we discuss individual member cases on a day-to-day basis with the pensions management team at Informa and Capita.

Based on our review processes, we are satisfied that over the period covered by this Statement:

- the administrator was operating appropriate procedures, checks and controls, and operating within the agreed SLA;
- there have been no material administration issues in relation to processing core financial transactions; and
- core financial transactions have been processed promptly and accurately to an acceptable level during the Scheme year.

We note that Capita suffered a well-publicised cyber-attack on its systems in March 2023 which resulted in significant data breaches across its business. This is commented on within Capita's internal controls report. We have been working with Capita since this event to understand the extent to which the Scheme was affected. A significant number of Scheme members were affected, and so we took appropriate steps to notify and assist the impacted members.

4. Member-borne charges and transaction costs

We are required to set out the on-going charges incurred by members over the period covered by this Statement, which are annual fund management charges plus additional fund expenses, such as custody costs, but excluding transaction costs; this is also known as the total expense ratio ("TER"). The TER is paid by the members and is reflected in the unit price of the funds.

The stated charges are shown as a per annum ("pa") figure and exclude administration charges, since these are not met by the members.

We are also required to separately disclose transaction cost figures. In the context of this Statement, the transaction costs shown are those incurred when the Scheme's fund managers buy and sell assets within investment funds, but are exclusive of any costs incurred when members invest in and switch between funds. Transaction costs are borne by members.

The charges and transaction costs have been supplied by the Scheme's DC and AVC providers. When preparing this section of the Statement we have taken account of the relevant statutory guidance. Under the prescribed way in which transaction costs have been calculated it is possible for figures to be negative, where market movements are favourable between the time a trade is placed and it is executed. We have shown any negative figures in the tables for the year as provided, but for the costs and charges illustrations we have used zero where a transaction cost is negative to give a more realistic projection (ie we would not expect transaction costs to be negative over the long term).

Legal & General DC and AVC fund costs (% pa)

| Fund name | TER | Transaction costs |
|-------------------------------------|------|-------------------|
| Multi-Asset | 0.10 | 0.04 |
| Global Equity 70:30 Index | 0.14 | 0.04 |
| Global Equity 50:50 Index | 0.12 | 0.05 |
| UK Equity Index | 0.12 | 0.03 |
| World (ex UK) Equity Index | 0.13 | 0.06 |
| North America Equity Index | 0.10 | 0.07 |
| Europe (ex UK) Equity Index | 0.11 | 0.02 |
| Japan Equity Index | 0.10 | 0.02 |
| Asia Pac (ex-Jap) Dev Equity Index | 0.11 | 0.02 |
| World Emerging Markets Equity Index | 0.47 | 0.05 |
| Ethical UK Equity Index | 0.21 | 0.02 |
| Managed Property | 0.80 | -0.49 |
| Overseas Bond Index – GBP Hedged | 0.18 | 0.00 |
| AAA-AA Fixed Interest Over 15y | 0.06 | 0.00 |
| Target Duration Fund | | |
| Over 5y Index-Linked Gilts | 0.03 | 0.21 |
| Over 15y Gilts Index | 0.03 | 0.19 |
| All Stocks Gilts Index | 0.10 | 0.15 |
| Cash | 0.07 | 0.04 |

Clerical Medical DC fund options (% pa)

| Fund name | TER | Transaction costs |
|---------------|------|-------------------|
| With-profits* | 1.00 | 0.33 |
| Cash Fund | 1.00 | 0.02 |

Prudential DC and AVC fund options (% pa)

| Fund name | TER | Transaction costs |
|---------------|------|-------------------|
| With-profits* | 1.00 | 0.20** |

Aviva AVC fund options (% pa)

| Fund name | TER | Transaction costs |
|------------------------------------|------|-------------------|
| Aviva Global Equity | 0.88 | 0.04 |
| Aviva UK Equity | 0.88 | 0.07 |
| Aviva US Equity | 0.88 | 0.00 |
| Aviva European Equity | 0.88 | 0.06 |
| Aviva Pacific Equity | 0.88 | 0.09 |
| Aviva Mixed Invest (40-85% Shares) | 0.88 | 0.05 |
| Aviva Property | 0.88 | 0.09 |
| Aviva Global Bond | 0.88 | 0.06 |
| Aviva Gilt | 0.88 | 0.10 |
| Aviva Deposit | 0.88 | 0.00 |
| Aviva With-Profits* | 0.88 | 0.04 |
| Aviva With-Profits Guaranteed* | 0.88 | 0.04 |

^{*}With-Profits Funds aim to deliver performance based on a mix of assets whilst smoothing returns through periods of market volatility. These typically include an element of guaranteed performance (through annually declared bonus rates) and a terminal bonus when members take their money out of the With-Profits Fund. The With-Profits funds have "notional" TERs; in practice most With-Profits funds include a guaranteed minimum bonus rate and so returns are not directly impacted by the TER. ** Due to availability of data, this is as at 31 December 2022.

Illustration of charges and transaction costs

The following table sets out an illustration of the impact of charges and transaction costs on the projection of an example member's pension savings. In preparing this illustration, we had regard to the relevant statutory guidance.

- The "before costs" figures represent the savings projection assuming an
 investment return with no deduction of member borne charges or transaction
 costs. The "after costs" figures represent the savings projection using the
 same assumed investment return but after deducting member borne charges
 and an allowance for transaction costs.
- The transaction cost figures used in the illustration are the average of those provided by the managers over the past three years (as five year averages are not yet available), subject to a floor of zero (so the illustration does not assume a negative cost over the long term).
- The illustration is shown for a selection of the Legal & General DC Funds available to members. The three funds shown in the illustration are:
 - the fund with the most amount of assets invested the L&G Global Equity 50:50 Index Fund;
 - the fund with highest annual member borne costs the L&G Managed Property Fund; and
 - the fund with lowest annual member borne costs the L&G AAA-AA
 Fixed Interest Over 15y Target Duration Fund.

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Projected pension pot in today's money

| | L&G Global Equilibrium Index Fu | | L&G Managed Fund | | L&G AAA-AA Fi Over 15 Year Tar Fund | get Duration |
|----------|---------------------------------|---------|---------------------|---------|---|--------------|
| Years | Before | After | Before | After | Before | After |
| invested | costs | costs | costs | costs | costs | costs |
| 1 | £9,900 | £9,900 | £9,900 | £9,800 | £9,600 | £9,600 |
| 3 | £10,700 | £10,700 | £10,700 | £10,500 | £9,800 | £9,800 |
| 5 | £11,600 | £11,500 | £11,600 | £11,100 | £10,000 | £10,000 |
| 10 | £14,100 | £13,900 | £14,100 | £13,000 | £10,500 | £10,500 |
| 15 | £17,200 | £16,800 | £17,200 | £15,200 | £11,100 | £11,000 |
| 20 | £20,900 | £20,300 | £20,900 | £17,700 | £11,600 | £11,500 |

Notes

- Values shown are estimates and are not guaranteed. The illustration does not indicate the likely variance and volatility in the possible outcomes from each fund. The numbers shown in the illustration are rounded to the nearest £100 for simplicity.
- Projected pension pot values are shown in today's terms, and do not need to be reduced further for the effect of future inflation. The long-term annual inflation assumption used is 2.5%.
- The starting pot size used is £9,500. This is the approximate average (median) pot size for a DC Section member.
- The projection is for 20 years, which we believe to be reasonable, given the majority of the members with DC benefits are expected to retire within the next 20 years.

- The Scheme is closed to contributions, so no assumptions about contribution rates and salary (starting salary or salary growth) have been made.
- The projected annual returns (before costs) used are as follows:
 - L&G Global Equity 50:50 Index Fund: 4.0% above inflation
 - L&G Managed Property Fund: 4.0% above inflation
 - L&G AAA-AA Fixed Interest Over 15y Target Duration Fund: 1.0% above inflation
 - No allowance for active management outperformance has been made.

5. Investment returns

This section shows the annual return, after the deduction of member borne charges and transaction costs, for all investment options in which member assets were invested during the scheme year.

The With-Profits fund returns stated are that of the underlying investments, which are the only figures that can be quoted. With Profits Funds are designed to smooth the returns members receive over their investment term and underlying investment returns are not the only factor determining the return members receive. In particular the Clerical Medical and Prudential With Profits Funds have minimum guaranteed annual bonus rates of 4% and 0% respectively.

Legal & General fund options - net returns to 31 March 2023

| Fund name | One year Net return (%) | Two years Net Returns (% pa) |
|---------------------------------------|----------------------------|------------------------------------|
| Multi-Asset | -4.5 | -0.2 |
| Global Equity 70:30 Index | 1.7 | 7.2 |
| Global Equity 50:50 Index | 2.4 | 6.7 |
| UK Equity Index | 2.9 | 7.8 |
| World (ex UK) Equity Index | -1.1 | 6.5 |
| North America Equity Index | -2.6 | 7.9 |
| Europe (ex UK) Equity Index | 8.0 | 7.0 |
| Japan Equity Index | 1.9 | -0.3 |
| Asia Pac (ex-Jap) Dev Equity Index | -3.9 | -0.9 |
| World Emerging Markets Equity Index | -4.7 | -4.4 |
| Ethical UK Equity Index | 3.3 | 7.9 |
| Managed Property | 14.1 | 18.0 |
| Overseas Bond Index – GBP Hedged | -5.4 | -4.6 |
| AAA-AA Fixed Interest Over 15y Target | -27.5 | |
| Duration Fund | | -18.2 |
| Over 5y Index-Linked Gilts | -30.5 | -14.7 |
| Over 15y Gilts Index | -29.8 | -19.3 |
| All Stocks Gilts Index | -16.4 | -11.0 |
| Cash | 2.2 | 1.1 |

Clerical Medical fund options – net returns to 31 March 2023

| Fund name | One Year Net return (%) | Two years Net Returns (% pa) |
|---------------|----------------------------|------------------------------------|
| With-profits* | -9.0 | -0.4 |
| Cash Fund | 1.3 | 0.6 |

Prudential fund options – net returns to 31 March 2023

| Fund name | One Year Net return (%) | Two years Net Returns (% pa) |
|---------------|----------------------------|------------------------------------|
| With-profits* | -2.7 | 3.9 |

Aviva AVC fund options – net returns to 31 March 2023

| Fund name | One Year Net Return (%) | Two years Net Returns (% pa) |
|------------------------------------|----------------------------|------------------------------------|
| Aviva Global Equity | -2.2 | 5.0 |
| Aviva UK Equity | 2.7 | 7.2 |
| Aviva US Equity | -5.9 | 6.4 |
| Aviva European Equity | 7.9 | 7.4 |
| Aviva Pacific Equity | -3.9 | -1.5 |
| Aviva Mixed Invest (40-85% Shares) | -3.4 | 1.7 |
| Aviva Property | -13. | 1.5 |
| Aviva Global Bond | -9.7 | -6.7 |
| Aviva Gilt | -16.0 | -11.2 |
| Aviva Deposit | 1.3 | 0.3 |
| Aviva With-Profits | -0.7 | n/a |
| Aviva With-Profits Guaranteed | -0.6 | n/a |

^{*}Clerical Medical and Prudential With-Profits returns shown are for the 12 months to 31 December 2022, as both Clerical Medical and Prudential only provide calendar year performance data, net of the notional TER.

6. Value for members assessment

We are required to assess each year the extent to which member borne charges and transaction costs represent good value for members and to explain that assessment. There is no legal definition of 'good value' which means that determining this is subjective. Our general policy in relation to value for member considerations is set out below.

Our objective for the DC arrangements within the Scheme is to provide members with access to an appropriate and cost-effective range of investment options, reflecting the membership profile and the variety of ways that members can draw their benefits in retirement.

We review all member-borne charges (including transaction costs where available) annually, with the aim of ensuring that members are obtaining value for money given the circumstances of the Scheme. The last review was carried out in September 2023, and covered the Scheme Year from 1 April 2022 to 31 March 2023.

Our assessment included a review of the performance of the Scheme's investment funds (after all charges and transaction costs) in the context of their investment objectives. There were no material concerns with the performance figures, noting that most of the funds are passive and therefore aim to provide a return close to that of their benchmark return, gross of fees. Some of the Aviva unit-linked funds have underperformed their respective objective or benchmark over the Scheme Year from 1 April 2022 to 31 March 2023 and charges are (with the exception of the property fund) higher than equivalent L&G fund options. However these funds are actively managed and therefore short-term underperformance is to be expected from time to time.

We also note that administration charges in relation to the L&G funds are met by the employer, rather than by individual members.

Our investment advisers have confirmed that the fund charges are reasonable for the types of fund available to members, and particularly competitive for the main DC and AVC fund range provided by L&G.

We note that value for money does not necessarily mean the lowest fee, and the overall quality of the service received has also been considered in this assessment. In carrying out the assessment, we also consider the other benefits members receive from the Scheme, which include:

- our oversight and governance, including ensuring the Scheme is compliant
 with relevant legislation, and holding regular meetings to monitor the Scheme
 and address any material issues that may impact members;
- the wide range of investment options and strategies; and
- the efficiency of administration processes and the extent to which the administrator met or exceeded its service level standards.

As detailed in the earlier section covering the processing of core financial transactions, we are comfortable with the quality and efficiency of the administration processes.

We believe that the transaction costs provide value for members as the ability to transact forms an integral part of the investment approaches and expect this to lead to greater investment returns net of costs over time.

Overall, we believe that members of the Scheme are receiving good value for money for the charges and cost that they incur, for the reasons set out in this section.

7. Trustee knowledge and understanding

We are required to maintain appropriate levels of knowledge and understanding to run the Scheme effectively. We have measures in place to comply with the legal and regulatory requirements regarding knowledge and understanding of relevant matters, including investment, pension and trust law. Details of how the knowledge and understanding requirements have been met during the period covered by this Statement are set out below.

With the help of our advisers, we regularly consider training requirements to identify any knowledge gaps. Our advisers proactively raise any changes in governance requirements and other relevant matters as they become aware of them. Our advisers typically deliver training on such matters at Trustee meetings if they are material. During the period covered by this Statement, we received training on:

- DWP's new stewardship guidance (which culminated in the Trustee agreeing to set Climate Change as its key stewardship priority to help drive engagement with the Scheme's investment providers).
- Climate risk: concepts, impact on pension plans, and climate risk disclosure rules.

Additionally, we receive quarterly updates on topical pension issues from our investment advisers.

We are familiar with and have access to copies of the Scheme's governing documentation, including the Trust Deed & Rules and SIP (which sets out the policies on investment matters). In particular, we refer to the Trust Deed and Rules as part of considering and deciding to make any changes to the Scheme, and the SIP is formally reviewed at least triennially and as part of making any change to the Scheme's investments. Further, we believe that we have sufficient knowledge and understanding of the law relating to pensions and trusts and of the relevant principles relating to the funding and investment of occupational pension schemes to fulfil our duties.

The majority of the Trustee Directors have completed the Pensions Regulator's Trustee Toolkit (an online learning programme, designed to help trustees of pension schemes meet the minimum level of knowledge and understanding required by law). Furthermore, some of the Trustee Directors' prior experience includes work in finance, law and / or pensions, including relevant professional qualifications.

Considering our knowledge and experience and the specialist advice received from the appointed professional advisors (eg investment consultants, legal advisors), we believe that we are well placed to exercise our functions as Trustee Directors of the Scheme properly and effectively.

| David McCall | 12 October 2023 |
|--------------|-----------------|
| | Date: |

Chair of Trustees of the UBM Pension Scheme