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## Analyst visit to Vitafoods

May 16<sup>th</sup> 2013

Peter Rigby Chief Executive peter.rigby@informa.com Adam Walker Finance Director adam.walker@informa.com Richard Menzies-Gow Investor Relations richard.menzies-gow@informa.com

#### Timetable for the visit

- 10.30-11.30: Informa Events presentation Adam Walker
- 11.30-12.00: Vitafoods presentation Peter Hall
- 12.00-13.00: Vitafoods tour Chris Lee
- 13.00-14.00: Wrap up and lunch
- 14.00: **Finish**

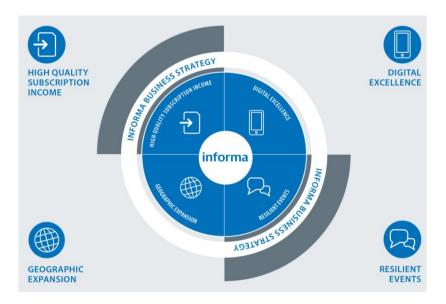


Informa Events Adam Walker Finance Director Informa plc



### Informa Group financial summary

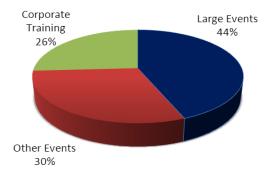
- 2012 FY results
  - 7.7% EPS growth to 40.7p
  - 10.1% DPS growth to 18.5p
  - Net debt / EBITDA 2.1x
  - 18% of group revenue from EM
- Q1 2013 trading as anticipated
  - Organic decline -3.6%
  - Flat underlying revenue growth
  - FY expectations unchanged



### Informa Events & Training

- 2012 organic decline of 3%
  - Large events grew high single-digit
  - Small conference volume reduction
  - Corporate training weak
  - 27% of revenue emerging markets
- Margin mix
  - Large events: high 20's percent
  - Small conferences: single-digit to high-teens
  - Corporate training: low double-digit percent

#### Revenue by product 2012





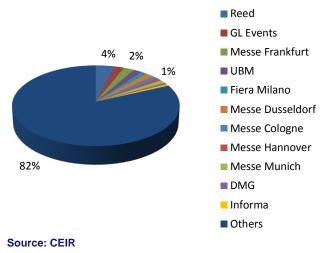
### **Global event market**

- Annual global exhibition market (Source: CEIR, AMR)
  - >30k exhibitions
  - 2.8m direct exhibiting companies
  - 260m visitors
  - Organiser revenue >£26bn
- Highly fragmented organiser market
- Conferences and other events add significant further value

#### Global exhibition market split by region



#### Global exhibition organisers market share



#### Global event market: long-term attractions

- Digitisation has impacted frequency and quality of customer engagement
  - Value of face-to-face (F2F) interaction has risen
- Marketing investment must now be measured & justified...ROI is everything
  - Easy to measure exhibition impact
  - Strong lead generation = high ROI
- Barriers to entry are high in exhibitions
- Significant emerging market opportunity



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#### Global event market: long-term attractions

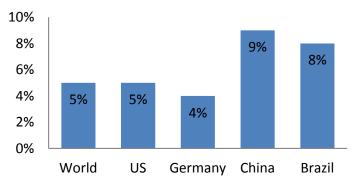
- Expansion of global exhibition space
- Fragmentation = consolidation potential
- Economic value-add of events
  - Direct and indirect value
  - Cities increasingly recognising the impact on local economy
- Structural growth in F2F media
  - 5% industry CAGR to 2015

#### Increase in global exhibition space

	Number of venues	Total indoor exhibition space
2011	1197	32.6m SQM
Increase since 2006	+57	+3.4m SQM (+12%)

Source: UFI

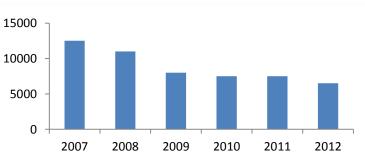
#### Exhibition industry CAGR 2011-2015E



Source: AMR International

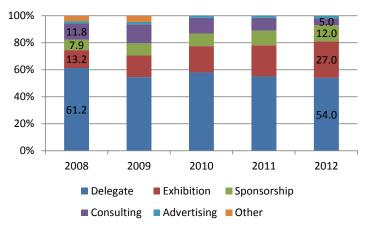
#### Informa Events: evolution of mix

- Origins in small conferences
- Challenge of managing the cycle
- Acquisition of IIR in 2005 added significant expertise in large events
- Downturn accelerated a managed reduction in volume
- Today we run 6,500 events in over 30 countries
- Focus on repeatable events, with international appeal & growth potential



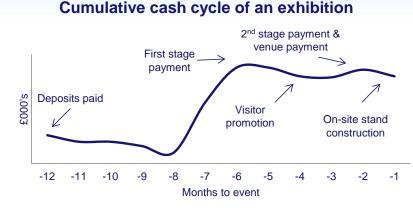
Informa total event volume

#### Informa Events revenue by type 2008-12



### **Dynamics of large events**

- Exhibitions are transaction-led
- Difficult to establish
- High barriers once established
- Strong revenue visibility
- High margin potential
- Positive cash flow through the event cycle
- High ROI and easy to measure
- Venue relationships key
- Quality & experience of visitors critical



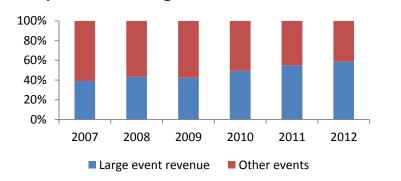




#### Informa Events: large events

- >250 large events in 2012
- 55 events >£1m revenue in 2012
- 44% E&T revenue from large events
- >2/3rds E&T profit from large events

Split between large and other event revenue



#### Top 15 events in 2012 (alphabetical order)

Event	Sector	Location
ABF Franchising	Finance	Sao Paulo
Africa com	TMT	Cape Town
Anti-Aging Medicine W. Congress	Healthcare	Monaco
Arab Health	Healthcare	Dubai
Broadband World Forum	TMT	Amsterdam
Cityscape Abu Dhabi	Property	Abu Dhabi
Cityscape Global	Property	Dubai
Fispal Technology	Food	Sao Paulo
Formobile	Furniture	Sao Paulo
Middle East Electricity	Energy	Dubai
Monaco Yacht Show	Leisure	Monaco
Serigrafia	Printing	Sao Paulo
SuperReturn International	Finance	Berlin
TV Connect	TMT	London
Vitafoods Europe	Food	Geneva

### Dynamics of small conferences

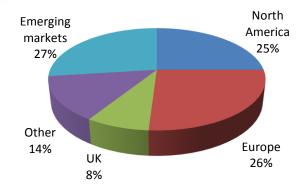
- Conferences are content-led
- Easy to launch
- Lower barriers to entry
- Often one-off events
- Lower margin potential
- Attractive cash dynamics
- ROI more difficult to measure
- Content focus and quality of speakers is key
- Essential for developing the large events of tomorrow



#### Informa Events: geographic evolution

- Global event reach
- Emerging markets c27% of E&T revenue (FTSE classification)
- Emerging markets >33% of events revenue & >40% of large events
- Leading positions in UAE, Brazil
- European conferences becoming less relevant

#### Events & Training revenue split 2012



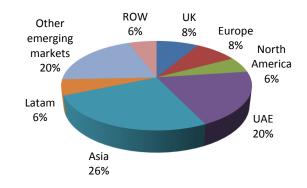
#### Key events business unit locations

City	Conferences	Exhibitions
Dusseldorf	$\checkmark$	
Dubai	$\checkmark$	$\checkmark$
London	$\checkmark$	$\checkmark$
New York	$\checkmark$	
Singapore	$\checkmark$	$\checkmark$
Sao Paulo	$\checkmark$	$\checkmark$
Sydney	$\checkmark$	
Toronto		$\checkmark$

### Informa Events: Launches and geo-cloning

- Aggressive schedule of new launches & geo-clones each year
- 19 in 2011 and 17 in 2012
  - Vitafoods South America
  - Cross Media
  - SuperInvestor US
- Geo-cloning expertise
  - Demand led
  - Relatively low risk
  - Brand enhancing

#### Geography of new launches & geo-clones: 2011/2







#### Informa Events: M&A trends

- Global exhibition market highly fragmented
- Competition for assets not as fierce as one might think
- Long-term relationships and vertical expertise are key
- Average multiple paid for events assets last 3 years of 6.6x EBITDA
- High ROI on event acquisitions

#### Recent track record of events acquisitions

	Number of	Average EBITDA	1st year tax
	deals	multiple paid (x)	adjusted ROI (%)
2010	9	6.2	12.4
2011	6	7.0	10.9
2012	4	6.1	12.6
Total	19	6.6	11.6



### Informa Events: Brazil case study

- Small conference business since 1990's
- Buy and build strategy on large events
- Acquisition of BTS and Ibratexpo in 2011
  - Portfolio of leading exhibitions
  - Food, furniture, franchising, printing etc
- Close to £100m investment into the region
- Now one of the two big exhibition players
- Successful bid for Agrishow in 2013
  - Leading market position
  - Informa's expertise in the food sector





### Brazil: Agrishow 2013

- Food sector booming in Brazil
- Largest agricultural show in Latam
- >400k sqm gross / 240k sqm net
- >120,000 visitors from 67 countries
- BRL 3bn of credit letters issued pre-show

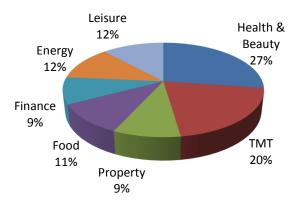






#### Informa Events: vertical strength

- Industry health a key growth driver for an exhibition
- Focus on multi-platform strength across industry verticals
- Global reach through geo-cloning and digital publishing
- Leverage knowledge, contacts, brands across the group
- Vertical strengths:
  - Healthcare & Life Sciences
  - Agri-Food & Commodities
  - Anti-Aging & Beauty
  - Telecoms & Media
  - Finance



#### Top 20 events revenue split by vertical

### **Agri-Food & Commodities**



### Anti-Aging & Beauty



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BEYOND BEAUTY

**EVENTS** 

9"EUROPEAN CONGRESS

Aesthetic Surgery

11.12

OCTOBER 2013

aris, France - Palais des Cong

### **Telecoms & Media**



#### Future ambitions for Informa Events

- Leverage vertical strengths
- Leverage scale opportunities
- Leverage economic value of events
- Leverage data, technology and customer relationships
- Conference format innovation improve attendee experience
- Event websites, booking, registration, social media, apps
- Fully integrated, year round marketing platform maximise ROI
- Large events more than two thirds of E&T revenue
- Emerging markets more than half of E&T revenue
- E&T margin in the mid-20's percent



#### Summary

- Events is a core business for Informa
- Deep expertise across large events and conferences
- Rebalancing of the portfolio is ongoing
- Attractive M&A opportunities
- Exciting emerging markets opportunity
- Multi-platform vertical strength is a competitive advantage
- Quality of earnings improving
- Strong growth prospects



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## Vitafoods Overview

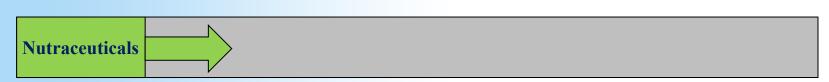
16<sup>th</sup> May 2013

Peter Hall Managing Director peter.hall@informa.com

### What is Vitafoods?

<u>Nutra</u>ceutical not Pharmaceutical

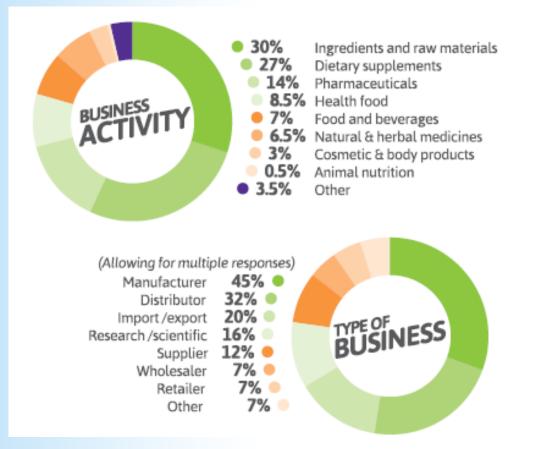
#### **Food ingredients**



- Key issues:
  - Obesity, ageing, heart health
- Key drivers:
  - Affluent consumer, education / awareness, rising healthcare costs
- Market predictions:
  - Growth at 7% until 2015 to \$48.8bn (Source: Datamonitor)

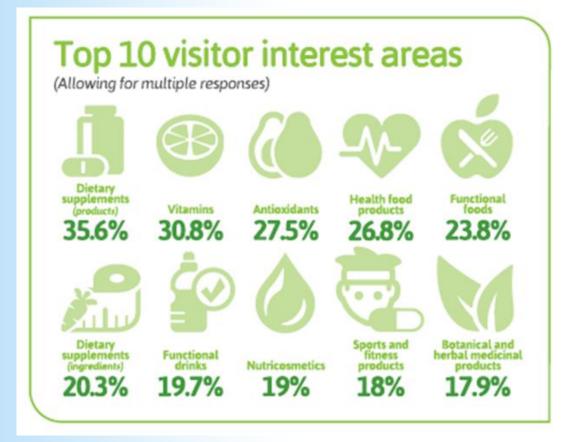


### Visitor profile





### Visitor profile





### The Vitafoods Team

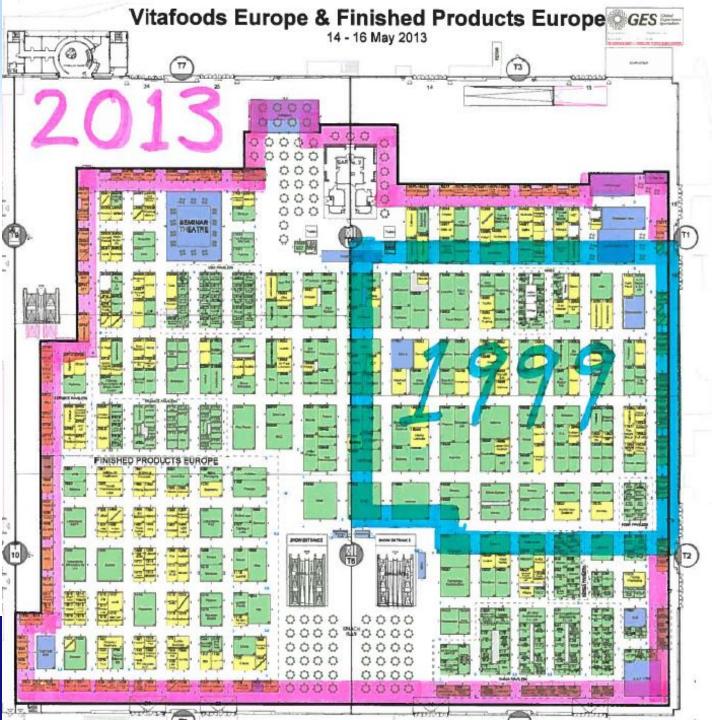
- Portfolio Director
- Sales team
  - 6 UK, 1 Singapore
- Marketing team
  - 5 UK, 1 Singapore, 2 Brazil
- Operations Manager
- FTE = 17
- Group Revenue >£5m
- Profit Margin >50%



### Key milestones

- 1997 Vitafoods launched
- 1999 Vitafoods moved to Palexpo, Geneva
- 2003 Vitafoods acquired by IIR / Informa Revenue (<£1m)</li>
- 2003 Vitafoods Conference launched
- 2005 FPE launched as a feature area within Vitafoods
- 2006 FPE launched as a separate show co-located with Vitafoods
- 2011 Vitafoods Asia, Hong Kong launched
- 2012 Vitafoods South America, Brazil launched
- 2013 FPE breaks the £1m revenue mark
- 2013 Combined revenue from Vitafoods Group over £5m

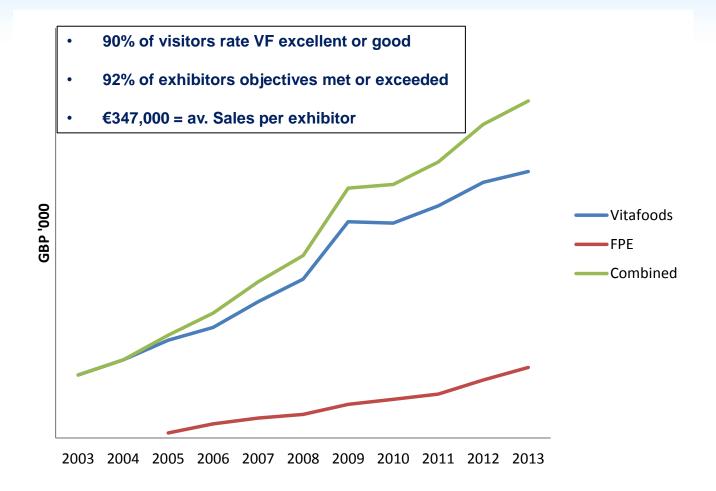




Floor plan evolution since Vitafoods moved to Palexpo

2013: 600 exhibitors 12,000 visitors *from* 91 countries

#### Vitafoods revenue growth since acquisition



#### **The Future**

- Strong Vitafoods rebookings for 2014
- Vitafoods South Africa
- Russia
- Confexes
- Publishing / Editorial
- Pet
- Beauty



#### Vitafoods – Guided tour Chris Lee Portfolio Director Informa IIR Exhibitions



# Thank you.

